



April 26 & 27, 2023

Dolder-Bigler & Chemours PTFE & Melts Seminar in Meyrin

Chemours & APM Health, Organization and Sustainability

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Agenda Day 1



12:00	Arrival, registration, sandwich lunch	
12:30	Welcome, agenda, Safety on site	Beat & Patrick / Jeanne
	CHEMOURS™ Presentation – CRC Goals	Jennifer
13:00	DOLDER: Company presentation	Bruno + Beat
13:15	Fluoropolymer General Introduction & Technical Service Overview	Jeanne
14:15	Chemours™ PTFE and Melts: Strategy, Market applications, industries – with Focus on EU	Angela
15:15	Coffee Break	
15:30	Update on Regulations	John or Melea
15:50	Advocacy	Cedric
17:10	Wrap up - End of session.	Beat + Patrick
17:15	Bus transfer ETC - Hotel Ibis Budget, Saint-Genis-Pouilly, France	
18:45	Bus leaves for Dinner	
19:00	Dinner at the Restaurant	

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Agenda Day 2



 means value



07:45	Bus transfer Hotel Ibis – ETC Meyrin	
08:30	Welcome, agenda	Beat + Patrick
08:35	Latest overview: MELTS	Jeanne
09:25	Latest overview PTFE	Marco
10:15	Group picture at in front of ETC (outside at the entrance, weather permitting)	
10:40	Group 1: Practical demonstrations – PTFE Paste Extrusion Marco Group 2: Practical demonstrations – Melt Extrusion Jeanne Group 3: Coffee break	
11:15	Change of groups Group 2: Practical demonstrations - PTFE Paste Extrusion Marco Group 3: Practical demonstrations – Melt Extrusion Jeanne Group 1: Coffee break	
11:50	Change of groups Group 3: Practical demonstrations - PTFE Paste Extrusion Marco Group 1: Practical demonstrations - Melt Extrusion Jeanne Group 2: Coffee break	
12:20	Q & A session	Beat / Patrick
12:40	Wrap-up, Questionnaire end of seminar	Beat / Patrick
12:45	Lunch	
13:00	Tailored Customer Meetings (10-15 mins each, upon request)	
14:00	Bus transfer I ETC Meyrin – Airport & Railway Station Geneva Cointrin	

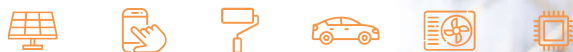
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We Are Chemours

Chemours is a different kind of chemistry company, committed to creating a better world through the power of our chemistry.



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Enabling Innovations

From advanced electronics and renewable energy to durable coatings and laminates, Chemours' chemistry is enabling innovation and technologies, and shaping a brighter future for us all.



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Chemours at a Glance

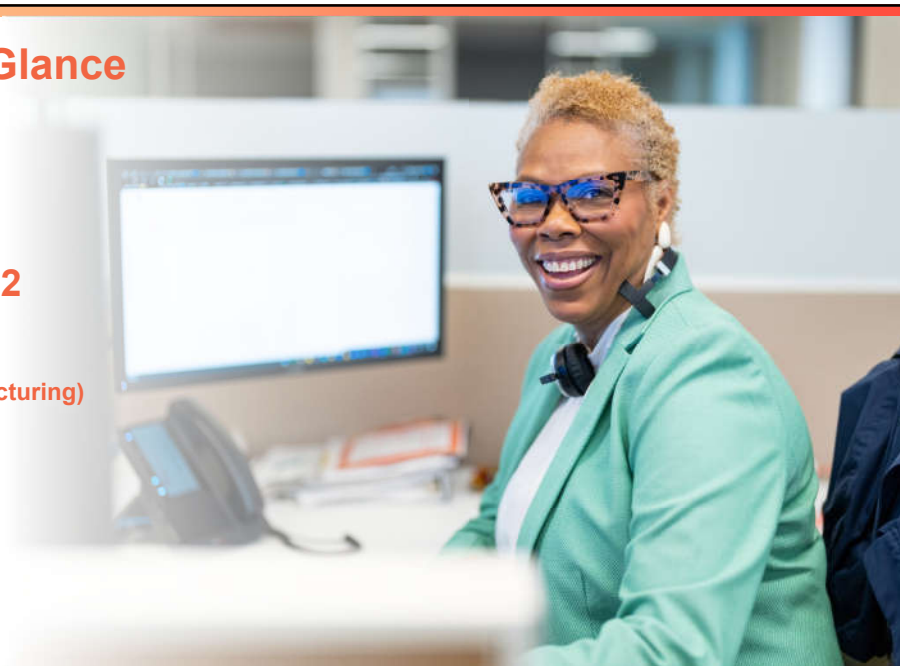
Founded
2015

Sales
\$6.8 Billion in 2022

Employees
6,600 (~5,000 in manufacturing)

HQs
Delaware

NYSE
CC



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Our Business

**TITANIUM
TECHNOLOGIES**



**ADVANCED
PERFORMANCE
MATERIALS**



**THERMAL &
SPECIALIZED
SOLUTIONS**



**CHEMICAL
SOLUTIONS**

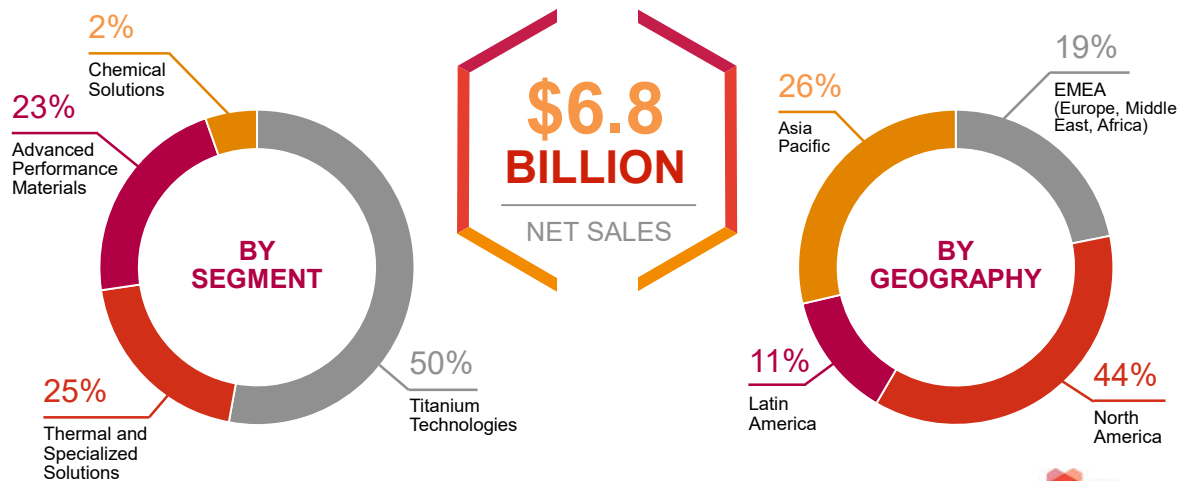


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Financial Performance 2022



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Our Business



ADVANCED

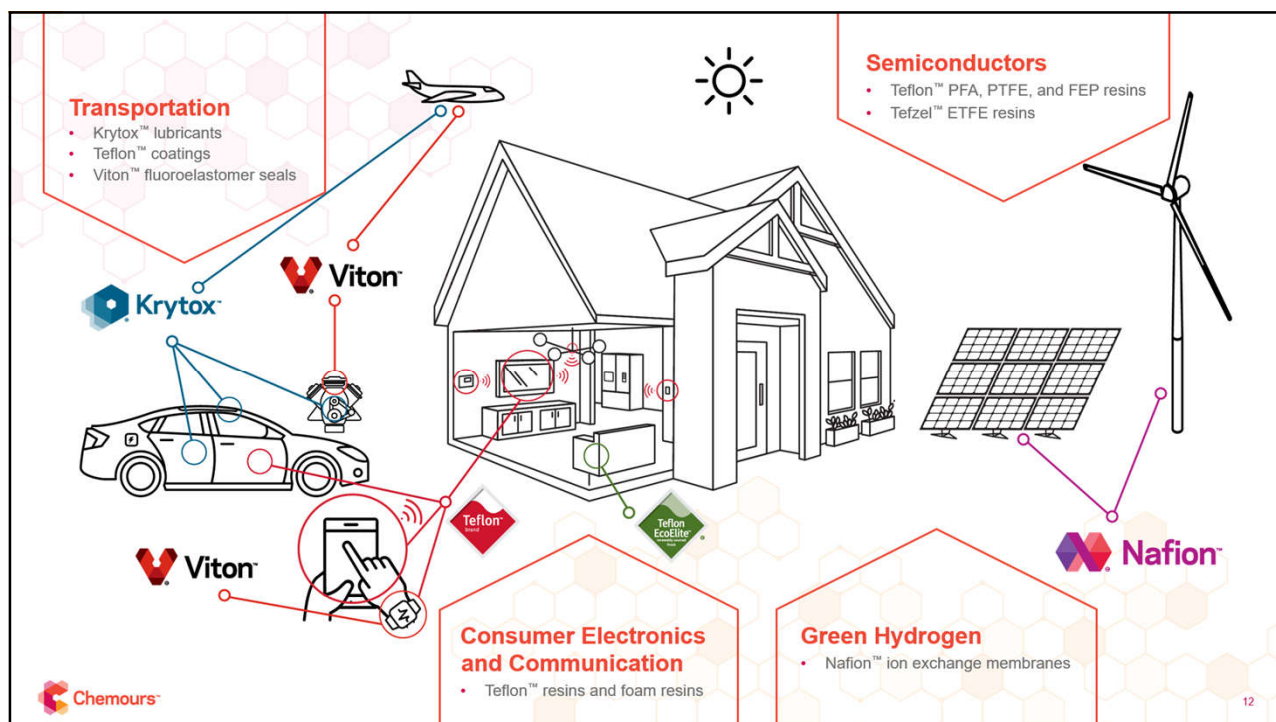
PERFORMANCE MATERIALS

Chemours' Advanced Performance Materials business provides a broad portfolio of high-performance materials that can be applied across a wide variety of applications and industries, offering products people interact with every day.

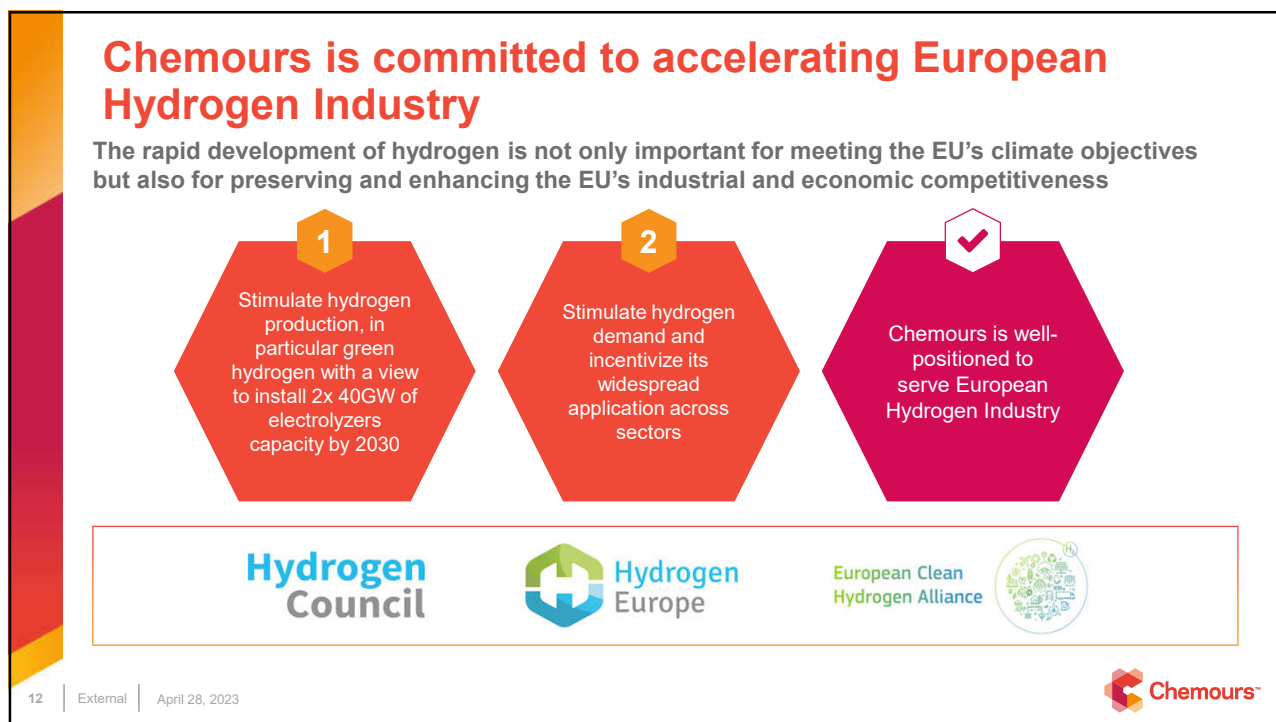


10 | External | April 28, 2023

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APM Driving Secular Growth with Green Hydrogen Investments



Advancing Innovation & Capacity

- Planned \$200M investment for capacity expansion to enable the growth of our customers and partners
- Advancing innovation for Nafion™ platform for clean energy and e-mobility transitions

Enhancing Collaboration

- Announced a joint venture with BWT FUMATECH Mobility GmbH to accelerate fuel cell membrane technology development in mobility applications
- Focused on our strategic partners/customers to enable the Hydrogen Economy realization, including participation in ARCH2 Hydrogen Hub

Industry Leadership

- Nafion™ is at the core of the Hydrogen Economy and created the category of ion exchange materials
- Chemours has a fully integrated supply chain to support rapid advancement in technology

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Our Global Reach


6,600

 Employees
worldwide

120

 Countries
we serve

35+

 Major production
facilities and
technical centers
globally


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Our European Reach

Offices in:

- Geneva, Switzerland
- Gijon, Spain
- Neu Isenburg, Germany
- **NEW : Brussels, Belgium**

Production and R&D facilities in:

- Mechelen, Belgium
- Kallo, Belgium
- Dordrecht, Netherlands
- Oise, France
- Geneva, Switzerland



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Our European Reach

Chemours Welcomes Our Brand-New Office in Brussels



A new office opening is always exciting; however, the inauguration of the new Chemours office in Brussels is especially significant. Not only did the Brussels office opening in January 2023 offer many employees the chance to work under the same roof for the first time, but it also signaled a major achievement from a real estate perspective and a wonderful opportunity for Chemours to expand our engagement with EU officials.

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Our Executive Leadership Team



Mark E. Newman
President,
Chief Executive Officer



Alisha Bellezza
President,
Thermal & Specialized
Solutions



Denise Dignam
President,
Titanium Technologies &
Chemical Solutions



Susan Kelliher
Senior Vice President,
People



Jonathan S. Lock
Senior Vice President,
Chief Development Officer



Sameer Raihan
Senior Vice President,
Chief Financial Officer



Alvenia Scarborough
Senior Vice President,
Corporate Communications &
Chief Brand Officer



Kristine Wellman
Senior Vice President,
General Counsel &
Corporate Secretary

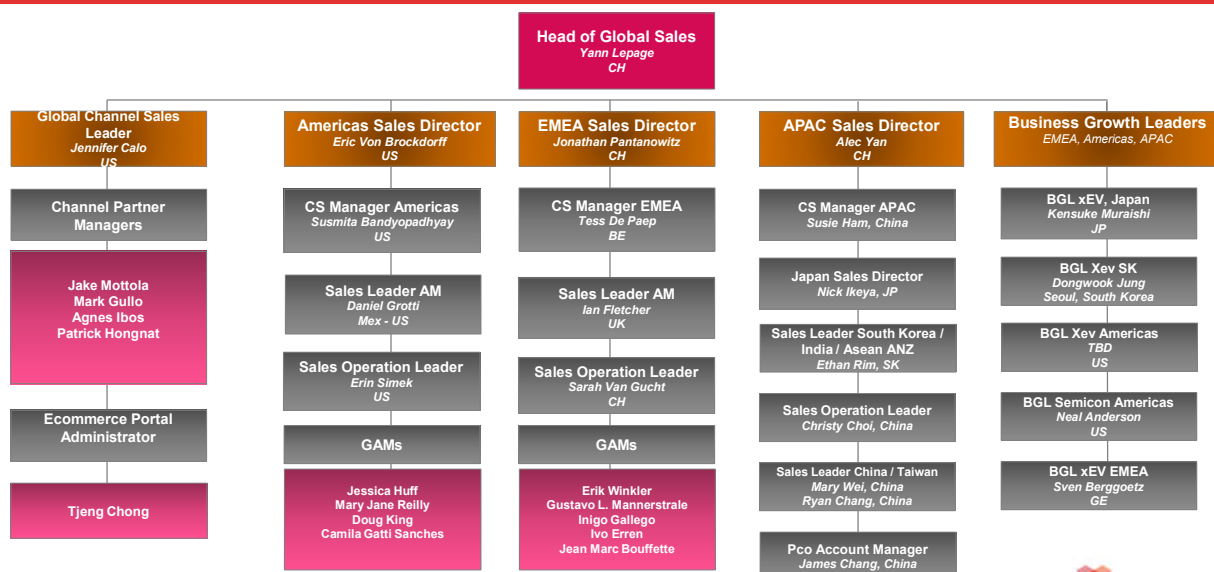


Gerardo Familiar
President,
Advanced Performance
Materials

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APM Sales Organization Structure as of September 2022



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APM Sales Organization Structure as of April 2023- Global Channel Sales



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Our Values



**Refreshing
Simplicity**

Cut complexity, invest in what matters, and get to results faster



**Safety
Obsession**

Live our steadfast belief that a safe workplace is a profitable workplace



**Customer
Centered**

Drive customer growth, and our own, by understanding customers' needs and building long-lasting relationships



**Collective
Entrepreneurship**

Act like each of us owns the business, while embracing the power of inclusion and teamwork



**Unshakable
Integrity**

Do what is right for customers, colleagues, and communities – always



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Our Corporate Responsibility Commitment

We invest in responsible chemistry that meets today's needs while providing a better future for all.



Corporate Responsibility Commitment Goals

We announced 10 bold goals in 2018 to bring responsible chemistry to life by 2030.



Bold Emission Goals

We aim to achieve net-zero Greenhouse Gas Emissions (GHGs) by 2050, with an interim target of 60% absolute reduction of operations-related GHGs by 2030.



Leading by Example

Committed to 50% of our revenue coming from products that positively impact UN Sustainable Development Goals.



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Our Key Pillars

Driven by our vision to create a better world through the power of our chemistry, we act courageously to bring these words to life through **four focus areas:**



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Our Four Key Pillars

1



INNOVATION AND SUSTAINABLE SOLUTIONS

We help solve our customer's toughest problems and help create products that meet the demand for more sustainable solutions.

2



ENVIRONMENTAL LEADERSHIP

We continue to invest in responsible chemistry that meets today's needs while providing a better future for all.

3



COMMUNITY IMPACT

We invest in our communities to make a meaningful difference and build more vibrant communities.

4



GREATEST PLACE TO WORK

We strive to make Chemours a company where all employees can reach their full potential and be their best selves.



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Innovation and Sustainable Solutions



Our innovation and sustainable solutions are vital to how we live today and how we're helping to shape the future

- **Efficient, sustainable products**

Opteon™ with low global warming potential helps our customers meet increasingly stringent global warming regulations

- **Advanced electronics**

Teflon™ makes it possible for data to flow at high-speed connectivity and is essential in producing high-performance semiconductors

- **Supporting modern infrastructure**

Chemours Titanium Technologies is one of the world's largest producers of TiO₂ for coatings, plastics, and laminates that brighten the world

- **Advanced electronics**

Chemours Discovery Hub is a state-of-the-art research facility that offers a central location for customers and scientists to develop new solutions



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Environmental Leadership



It begins with responsible manufacturing at every site where we operate, to ensure the health and safety of our people, communities, and our planet

EVOLVE 2030

Aiming to achieve by 2050

NET-ZERO Operations GHGs

Investment of **\$200M**

60%

50% (of our revenue):

Across multiple sites to reduce fluorinated organic emissions by **99.9% or more**

Absolute reduction of operations-related GHGs

Come from products that positively impact the UN Sustainable Development Goals

(Per our 2020 Corporate Responsibility Commitment Report)

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Community Impact



We invest our time, talent, and resources into the communities where we operate through "Vibrant Community Grants" and "Global Corporate Responsibility Day"

295

Future of STEM Scholars Initiative (FOSSI) scholarships awarded

\$15M

Invested in community programs

150

Grants awarded in 27 locations worldwide

1,200

Volunteer hours logged across 13 countries during our annual Corporate Responsibility Commitment Day

(Per our 2020 Corporate Responsibility Commitment Report)

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Greatest Place to Work for All




We're committed to helping our employees reach their full potential and be their best selves

Our work environment fosters open feedback and subsequent action

OUR 2030 GOALS TO FILL:

"Employee Resource Groups" foster inclusion a place for employees to share experiences and hold learning sessions, and foster a more an inclusive work environment

- 50% of director and above positions with women globally
- 35% of all positions with women globally
- 30% of all US positions with ethnically diverse employees

Flexible work, additional benefits such as pet insurance, tuition reimbursement

Great Place to Work® certified in eight countries



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Our Chemistry Enables a Sustainable Future




Climate Decarbonization



Clean Energy



Circular Economy



Electronic Performance/ Internet of Things



Sustainable Infrastructures



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Words from Our CEO

“

Our vision is to shape the future through the power of our chemistry—fueling sustainable change and being a force for good in communities around the world.

Mark Newman
President and CEO



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WE ARE CHEMOURS



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Together with
our customers,
communities,
and employees,
we create a
better world
through the power
of our chemistry.



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